mate metre to. soor some	Annual Work Plan (AWP) for 2015: Project # 00073548						
Project/Programme Title:	Promoting Rule of Law in the Kuro		q through a Modern, E	fficient and Accountable Justice	(d)		
UNDAF Outcome: Applicable Key Result Area (from 2008-13 Strategic Plan)	Outcome 1.3 Rule of Law: Iraq has an improjustice.	Outcome 1.3 Rule of Law: Iraq has an improved legal and operational Rule of Law framework for administration and access to justice.					
CPAP Outcome	Outcome 2: Enhanced rule of law, protection protection and respect for human rights in			rnational standards.Enhanced rule of law,	Iraq		
CPAP Output(s):	Output: The adminsitration of Justice is str	entghened in Iraq			-		
Expected Outputs	Outputs/Activities	Timeframe	Descripto	Planned Budget			

CPAP Output(s)	Output: The adminsitration of Justice is strentghe					standards			
Expected Outputs	Outputs/Activities	6	ime	fram	10			Planned Budget	
And baseline, associated indicators and annual targets	List actionity results and associated actions					Responsible Party	Post House Process		
Output 1: Support to Institutional Development/Support to Justice	Activity Result 1: Establishing IT Department	Q1	Q2	Q3	Q4		Funding Source	Budget Description	Amount (USD)
nstitutions	Control Chronic Control No. 100 Control Control Control		4	-					
	Action: Conduct sensitization workshops Action: Contract support company	×		×		UNDP			
Baseline:	- Action: Review findings of assessment along with Task Force and other stakeholders	×		×					
imited access to information on laws in KRG	- Action: Develop implementation plan for formation	×	×	x	×	UNDP			
Slow processing, bottlenecks .ow number of judges in KRG (male/female ratio)	of IT Department - Action: Secure necessary equipment for IT	×		×					
Limited understanding on new crime and draft legislation among leg- and judiciary staff	Department	^	^	*	^				
No Arbitration Tribunal	General Management Services (GMS) 3% Activity Result 2: Support Court Administration				H	UNOP	KRG	Facilities & Administration	
ndicators:	and the Replication of the Case Management System								E. Carlo
T Department established and operationnal	- Action: Support Twinning Pogramme with Dubai	×	×	×	×	UNDP			
Legal Database for MOJ and Public Access Established	Courts - Action: Support Court House in recruiting staff for	×	×	×	×	UNDP			
of Judges trained on new crimes and gender of new graduates trained on legislation drafting	maintenance of the system	L^							
Arbitration Law submitted to KRG for review	 Action: Support Court House in recruiting staff for maintenance of the system 	×	×	×	×	UNDP			
Launch of Arbitration Tribunal strategy drafted Friends of Erbil Conference held	- Action: Conduct Impact Assessment Analysis	×	×	×	×				
	General Management Services (GMS) 3 %						KRG	Facilities & Administration	
	Activity Result 3: Establishment of the Legal Database under the auspices of the Ministry of								
	Justice								
	 Action: Infrastructure study of the IT Department of the Ministry and identify requirements – finalize plan 	×	×	×	×	UNDP			
	for database design								
	- Action: Assess IT and staff capacity at the Ministry	×	×	×	×		-		
	of Justice – specifically the IT Department of the Ministry		7						
	- Action: Design a Capacity Development	x	×	×	×	UNDP			
	Programme for IT Department Support the Task Force in collecting all laws,	×	×	×	×				-
	regulations, legislations and codes for inclusion in archive		-		"				
	Conduct Focus Group to survey and analyze output	×	×	×	x	-			
	Implementation Contract company	×		×					
	General Management Services (GMS) 3 %			Û	Ê		KRG	Facilities & Administration	
	Activity Result 4: Judicial Training Institute Capacitated					UNDP			
	Action: Propose and finalize institutional development plan including IT infrastructure and					UNDP			
	- Action: Secure necessary equipment and/or	H	-	-	+	UNDP			
	furniture based on the infrastructure assessment	ı				Editable C			
	- Action: Conduct an Impact Assessment Analysis on project output thus far			1		UNDP			
	General Management Services (GMS) 3 %						KRG	Facilities & Administration	
Farget 1:	Activity Result 5: Support to the Establishment of Arbitration Tribunals in KRG	Г							
	- Action: Support the finalization of an Arbitration Law	×	×	×	×	UNDP			
Establishment of IT Directorate at the Kurdistan Judicial Council and Court House (Judicial Palace)	- Action: Identify international treaties for ratification	х	×	×	x	UNDP			
arget 2:	- Action: Advocate with Government of iraq to ratify	x	x	×	x	UNDP			
Support Court Administration and the Replication of the Case	submit clear work plan Action: Promote ratification of the New York	×				32,0000			
fanagement System	Convention								
Farget 3:	 Action: Identify regional arbitration centers for technical assistance in reviewing and drafting 	×	×	×	×				
	framework for Arbitration Tribunal and/or Center, Egypt and Dubai								
	- Action: Support the KJC in designing workflow and	х	×	x	x				
	judicial process for Arbitration Tribunal based on international standards identified in Analysis								
stablishment of Legal Database under the auspices of the Ministry of	Control of the Contro						-		
establishment of Legal Database under the auspices of the Ministry of larget 4:	Activity Result 6: Support to National Dialogue	-				UNDP	KRG	Facilities & Administration	
	on the Independence of the Judiciary				-	2004/00/00			
	- Action : Identify partners, stakeholders and	х	x			UNDP			
udicial Training Institute Capacitated	relevant institutions for engagement - Action, Organize, a broad and participatory	×	x		-				
	conference on legal issues with relevant stakeholders				1				
arget 5:	- Action: Organize small sectoral sessions to	×	×				-		
support to the Establishment of Arbitration Tribunals in KRG	discuss with partner institutions - Action: Support the formation of a work plan for	×	x	-	-				
	concrete steps towards judicial independence	-	*						
	- Action: Run public surevy on Judicial	×	×	-	-				
	Independance General Management Services (GMS) 3 %		7				KRG	Carlton & Age	
	Activity Result 7: Management						r.MG	Facilities & Administration	
	P-3 Position						KRG	P-3 Position	

	National Officers Admin/Finance/Associate National Coordination officer Miscellaneous, Sundry Common premises						KRG KRG KRG KRG	National Officers Admin/Finance/Associate National Coordination officer Miscellaneous, Sundry Common premises	
	Common premises Communication (1%) Security 3.5%						KRG KRG	Common premises Communication (1%) Security 3 5%	
	THE CONTRACTOR OF THE PARTY OF						KRG		
Section 1981 Section 1981	General Management Services (GMS) 3 %					Bene	KRG	Facilities & Administration Total of Output 1	
Output 2: Protection of Citizen's Rights Enhanced through Support to Access to Justice Mechanisms	Activity Result 1: Legal Aid Strengthened and Institutionalized				T	UNDP			
Access to Justice Mechanisms	- Action: Support the expansion of the legal aid services to Garmian area through help desk at the Appellate Court	x	×	x	x	UNDP			
Baseline: Three running legal aid help desks Imited engagement from State institutions on legal aid Imited NGO engagement on Voice and Accountability measures	- Action: Support the Bar Association in drafting an organizational strategy for the development of the Legal Aid Committee	×	×	×	×	UNDP			
Limited interaction between formal and informal justice mechanisms	Action: Design and implement a capacity development programme for the Bar Association General Management Services (GMS) 3 %	×	×	×	×	UNDP		Facilities & Administration	
legal aid help desk operationnal legal Aid Committee established with the Bar Association	Activity Result 2: Enhancing the Accounsbillty of the Justice Sector				17.	UNDP			
Fof legal aid cases handled by fourth legal help desk. Positive Review within Citizen Report Cards	 Action: Prepare and strategically distribute legal awareness publications informed by gender sensitive analysis 		×			UNDP			
arget 1: egal Aid Strengthened and Institutionalized arget 2:	 Action: Organize and implement awareness-raising activities for public including orientations on or with legal institutions 	×	×	×	×				
Enhancing the Accountability of the Justice Sector Target 3: Policy Framework for Access to Justice Enhanced	Action: Organize training on citizen reporting for NGOs and legal professionals - Action Support the design of templates for citizen		×			UNDP			
	surveys and/or report cards General Management Services (GMS) 3 %		-					Facilities & Administration	
	Activity Result 3: Policy Framework for Access							Pacifices & Administration	
	to Justice Enhanced - Action . Strategize enhancing coordination	х	х	x	х	UNDP		THE RESERVE OF THE PERSON NAMED IN	
	mechanisms between relevant institutions - Action : Conduct broad assessment on informal	×	×	×	x	UNDP			
	mechanisms and stakeholders - Action: Organize sensitization workshops for judiciary personnel on informal justice and alternative	×	×	×	x	UNDP			
	justice mechanisms - Action: Hold sensitization workshops for legal professionals, judges and administrative staff on	×	×	×	×	UNDP			
	mobile courts General Management Services (GMS) 3 %							Facilities & Administration	
	Activity Result 4: Management P-3 Position							P-3 Position	
	National Officer Admin/Finance/Associate							National Officer Admin/Finance/Associate	
	National Coordination officer							National Coordination officer	
	Miscellaneous; Sundry Common premises							Miscellaneous, Sundry Common premises	
	Communication (1%) Security (3.5%)							Communication (1%) Security (3.5%)	
	General Management Services (GMS) 3 %							Facilities & Administration	
								Total of Output 2	
Output 3: Enhancing protection for vulnerable women and girls among the Syrian Refugees from SGBV and Trafficking	Activity Result 1: Support to the establishment of Vulnerability Monitoring and Legal aid centers in three cities of Dahouk and Sulimaniah								
ndicator 3.1: Vulnerability monitoring centers established to provide services	Action 1: Setup "Vulnerability Monitoring and Legal Aid Action 2: Create enhanced surge capacity for the								
savices Saseline: No vulnerability monitoring centers present Fargets: 5 operational Vulnerability Monitoring and Legal Aid Centers in Sulvmaniah, Dahouk and Erbil	- Action 2: Create enhanced surge capacity for the Directorate for Combatting Violence against Women (DfCVAW)				Ш				
ndicator 3.2 women trained on provision of basic legal assistance Jaseline: 0	General Management Services (GMS) 7%							Facilities & Administration	
Target 30 indicator 3.3, women and girls' awareness raised on issues related to	Semeral management services (GMS) / 76							radities & Administration	
SGBV, and possible risks. Baseline: No SGBV awareness raising activities conducted for women and		L	x			UNDP	Kuwaiti Fund	Contractual Services (72100)	71,54
girls Target: 5000 women and girls' awareness raised on issues releted to SGBV, and possible risks Indicator: 3.4: Refugee women trained in SGBV Counseling	 Action 1: * Surge technical support togovernment entities (DfCVAW, IBHR and MoLSA) as well as selected National NGOs to enhance their capacities for emergency response. 	x	x	×		UNDP	Kuwaiti Fund	International Consultants (71200)	35,00
Baseline: 0 Target: 50 Indicator 3.5: law enforcement officers trained on issues related to SGBV.	 Action 2: • Setup SOP and referral mechanisms for SGBV cases among the different services existing in Activity Result 3: Management 		x	x		UNDP	Kuwaiti Fund	Travel (71600)	13,00
Baseline: 0 Target: 50	Communication (2.5%)	×	х	х		UNDP	Kuwaiti Fund	Communication (2.5%)	2,98
Indicator 3.6: Provision of vulnerability monitoring and reporting to concerned offices Beseline: No vulnerability monitoring products being produced	Security (4%)		×			UNDP	Kuwaiti Fund	Security (4%)	4,78
Farget: 3 vulnerability monitoring reports produced and shared with concerned offices. ndicator 3.7: Directorate for Tracing Violence Against Women effectively and officiently responding to engage and officiently responding to engage.	Audit (0.4%)	×	×	×		UNDP	Kuwaiti Fund	Audit (0 4%)	47
and efficiently responding to emergency Baseline. Limited capacity of DfCVAW to respond to emergency and crisis in KRG Target: 3 Offices of the DfTVAW in Erbil, Sulyamniah and Dahouk	General Management Services (GMS) 8%	×	×	×		UNDP	Kuwait Fund	Facilities & Administration	10,22
arget: 3 Omoes of the DTT VAVY in Erost, Suryamnian and Danouk providing services to women and girls inside and outside the camps									
							т	otal 2015 Project Budget	138,011
This Annual Work Plan (AWP) is based on Results Management Guideline	s (RMG) of UNDP. Once signed by UNDP and the im-	mek	entin	g Pa	irtner	, the plan author	izes the responsible	e parties and project management to	menage available

Nahid Hussein Project Manager

Signature & Date

(Adamreabatch)

Atlas Award ID: 00073548	Annual Work Plan (AWP) for 2014: Project # 00073548 Promoting Rule of Law in the Kurdistan Region of Iraq through a Modern, Efficient and Accountable Justice Sector Outcome 1.3 Rule of Law: Iraq has an improved legal and operational Rule of Law framework for administration and access to lustice.							
Project/Programme Title: UNDAF Outcome:								
Applicable Key Result Area (from 2008-13 Strategic Plan): CPAP Outcome:	iustice. Outcome 2: Enhanced rule of law, protection and respect for human rights in line with international standards. Enhanced rule							DP
CPAP Output(s):	of law, protection and respect for human rights	in line	with	inter	national standard	s		Iraa
	Output: The adminsitration of Justice is strent				-			muy
Expected Outputs	Outputs/Activities	Time	efram	10	Responsible		Planned Budget	
And baseline, associated indicators and annual targets	List acticvity results and associated actions	Q1 Q2	Q3	Q4	Party	Funding Source	Budget Description	Amount (USI
Output 1:	Activity Result 1: Establishing IT Department		_			dource		
Delivery of Justice enhanced through support for institutional Development and court administration	- Action: Conduct sensitization workshops	-	-					
	- Action Determine a Task Force or focal points		Н					
Baseline:	for follow up - Action Design PM&E activity for output:		-					
	determine workplan and particpants							
imited access to information on laws in KRG low processing, bottlenecks	- Action: Design and conduct IT Capacity Assessment							
ow number of judges in KRG (male/female ratio)	General Management Services (GMS) 3%						Facilities & Administration	
imited understanding on new crime and draft legislation mong legal and judiciary staff	Activity Result 2: Support Court							
No Arbitration Tribunal	Administration and the Replication of the Case Management System							
ndicators:	Action: Consultative meetings with relevant stakeholders to review steps for the Case							
	Management System (CMS) replication;							
T Department established and operationnal legal Database for MOJ and Public Access Established	- Action : Conduct rapid assessment of current CMS							
of Judges trained on new crimes and gender	- Action : Design twinning programme							
of new graduates trained on legislation drafting orbitration Law submitted to KRG for review	General Management Services (GMS) 3 %						Facilities & Administration	
aunch of Arbitration Tribunal strategy drafted	Activity Result 3: Establishment of the Legal Database under the auspices of the Ministry of							
riends of Erbil Conference held	Justice							
	- Action : Consultative meetings with relevant	XX	Х	x	UNDP	UNDP	IT Equipment: (72400)	92,046
	stakeholders (Technical Committee) - Action : Design PM&E activity for output,	-	+		UNDP	UNDP	Workshop & travel (71600)	29,583
	determine workplan, participants and timeline				THE REAL PROPERTY.	200	Market Ma	
	- Action : Development RFP General Management Services (GMS) 3 %						Facilities & Administration	
	Activity Result 4: Judicial Training Institute Capacitated							
	- Action : Conduct a stakeholder workshop with							
	judges, lawyers and other legal professionals to finalize strategy							
	- Action Conduct a broad comprehensive		+					
	assessment of the Ji; including current structure, financial management, training, infrastructure,							
	curricula, reference matera and staff							
	Action Dealer and Investment &							
	- Action Design and issue a request for proposal							
arget 1:	General Management Services (GMS) 3 % Activity Result 5: Support to the					UNDP	Facilities & Administration	
stablishment of IT Directorate at the Kurdistan Judicial	Establishment of Arbitration Tribunals in KRG							
council and Court House (Judicial Palace) 'arget 2:	- Action : Design PM&E plan for assessing							
support Court Administration and the Replication of the	project target		1					
ase Management System arget 3:	- Action Conduct consultative meetings to discuss project outputs and implementation							
	stategy							
stablishment of Legal Database under the auspices of the finistry of Justice	Action Recruit and appoint legal team made up of local and international expertise							
arget 4:	- Action Conduct a desk review of Laws and			-				
udicial Training Institute Capacitated	legal framework for investment in KRG General Management Services (GMS) 3 %					LIMPS	Capillian & Advisory	
arget 5: support to the Establishment of Arbitration Tribunals in	Activity Result 6: Support to National Dialogue					UNDP	Facilities & Administration	
RG	on the Independence of the Judiciary							
	- Action : Consultative meeting with key	i						
	stakeholders - Action Assessment of Judicial Independence in	l						
	KRG (incl. review of legislations / regulations	l						
	relevant to ensure judicial independence					THE STATE OF		
	General Management Services (GMS) 3 % Activity Result 7: Management					UNDP	Facilities & Administration	
	Admin/Fin Associate	l						
	National Officer National Coordination Officer							
	Miscellaneous; Sundry							
	Communication (2.5%) (72400)					UNDP	Communication (2.5%) (72400)	3,
	Security (4%) (74300)					UNDP	Common Premises	430
	Audit (0.4%) (74100)					UNDP	Security (4%) (74300) Audit (0.4%) (74100)	4,1
				_				

Expected Outputs	Outputs/Activities	Tim	nefrar	ne	Responsible		Planned Budget	
nd baseline, associated indicators and annual targets	List acticulty results and associated actions	Q1 0	12 Q1	Q4	Party	Funding Source	Budget Description	Amount (USD
utput 2;	Activity Result 1: Legal Aid Strengthened and		Т					
rotection of citizen's rights enhanced through support to coess to justice mechanisms aseline: here running legal aid help desks mitted engagement from State institutions on legal aid mitted NGO engagement on Voice and Accountability	Institutionalized - Action: Design PM&E plan for assessing the output target in a multi-stakeholder way - Action Assess current legal aid services offlered in Dohuk, Erbil and Soulimani - Action Support the expainsion of the legal aid services to Garmian area through help desk at the Apellate Court	x 1	x x	×	UNDP	UNOP	Consultancy - International (71200)	85,5
easures mited interaction between formal and informal justice	General Management Services (GMS) 3 %						Facilities & Administration	
echanisms dicators: legal aid help desk operationnal ggal Aid Committee established with the Bar Association of legal aid cases handled by fourth legal help desk ositive Review within Citizen Report Cards	Activity Result 2: Enhancing the Accounability of the Justice Sector - Action : Design PM&E plan for assessing output target. - Action identify stakeholders; formal, informal, institutions, NGOs for engagement - Action Organize workshops for community	×	x x	×	UNDP	UNDP	Workshop & travel (71600)	21,/
	gatekeeperson legal rights and engagement on legal issues General Management Services (GMS) 3 %				E HOVE		Facilities & Administration	
	Activity Result 3: Policy Framework for Access to Justice Enhanced - Action : Design PM&E Strategy for output target - Action Review judicial and administrative procedures particularly on criminal procedures General Management Services (GMS) 3 %	x	x x	×	UNDP	UNDP	Consultancy (71300 - national) Facilities & Administration	65,0
rget 1:	Activity Result 4: Management P-3 Position							
ggal Aid Strengthened and Institutionalized Target inhancing the Accountability of the Justice Sector arget 3: olicy Framework for Access to Justice Enhanced	Admin/Fin Associate National Coordination Officer Miscellaneous; Sundry Common premises Communication (2.5%) Security (4%) Audit (0.4%)						Common premises (73100) Communication 72400 (2.5%) Security (4%) -74300 Audit (0.4%)	4.3 8, 13,
	General Management Services (GMS) 3 %						Facilities & Administration	
							Total of Output 2	200,
utput 3: Enhancing protection for vulnerable women and ris among the Svrian Refugees from SGBV and afficking	Activity Result 1: Support to the establishment of Vulnerability Monitoring and Legal aid centers in three cities of Dahouk and Sulimaniah	x	x		UNDP	CERF	Admin/Finance Associate (71400)	14,
dicator 3.1. Vulnerability monitoring centers established to ovide services sestince to vulnerability monitoring centers present rigets: 5 operational Vulnerability Monitoring and Legal Aid inters in Sulymaniah, Dahouk and Erbil. dicator 3.2: women trained on provision of basic legal sistance sestince: 0 gret: 30	Action 1: Setup "Vulnerability Monitoring and Legal Aid Centers" (VMLA) in refugee camps in all three governorates of IRA-t to offer SGBV counseling and sensitization services	x	×		UNDP	CERF	International Consultants (71200)	51,
icator 3.3: women and girls' awareness raised on issues tede to SGBV, and possible risks, seline: No SGBV awareness raising activities conducted for men and girls get: 5000 women and girls' awareness raised on issues ted to SGBV, and possible risks. icator: 3.4: Refugee women trained in SGBV Counseling teline: 0	Action 2: Create enhanced surge capacity for the Directorate for Combatting Violence against Women (DfCVAW)	×	×		UNDP	CERF	Grants (72600)	58.
rget: 50. ficator 3.5: law enforcement officers trained on issues					UNDP	CERF	Travel (71600)	53,
ated to SGBV. iseline: 0	General Management Services (GMS) 7%	-					Facilities & Administration	12,473
rget: 50 ficator 3.6: Provision of vulnerability monitoring and reporting								
concerned offices aseline: No vulnerability monitoring products being produced arget: 3 vulnerability monitoring reports produced and shared ith concerned offices. dicator 3.7: Directorate for Tracing Violence Against Women flectively and efficiently responding to emergency	Activity Result 2: Support to Government Institutions - Action 1: - Surge technical support togovernment entities (DfCVAW, IBHR and MoLSA) as well as selected National NGOs to enhance their capacities for emergency response.			×	UNDP	2.5000.0000.00000	Contractual Services (72100) International Consultants (71200)	35,
iseline: Limited capacity of DfCVAW to respond to nergency and crisis in KRG rget: 3 Offices of the DTVAW in Erbil, Sulyamniah and shouk providing services to women and girts inside and tside the camps	Action 2: - Setup SOP and referral mechanisms for SGBV cases among the different services existing in Host communities			x	UNDP	Kuwaiti Fund	Travel (71600)	12
	Activity Result 3: Management		+					
	Communication (2.5%)	1		×	UNDP	Kuwaiti Fund	Communication (2.5%)	2
	Security (4%)			×	UNDP	Kuwaiti Fund	Security (4%)	3,
	Audit (0.4%)			×	UNDP	Kuwaiti Fund		
	General Management Services (GMS) 8%				UNDP		Facilities & Administration	8
	Control of the second second second		-	- Charles				
		1	H			1771/1-30	Total of Output 3	302
							UIDAWAYA MARKA MAR	and the second second
Charles Cathern Concerns pro-	the second section is a second					To	tal 2014 Project Budge	t 632,6

aumonzes and responsible parties and project manay
Adam Adelmoula
UNDP Country Director
Signature & Date
Adam Adelmoula